

San Francisco Bay Joint Venture Coordinator's Report

TO: SF Bay Joint Venture Management Board and Other Interested Parties

FROM: Beth Huning, Coordinator

DATE: January 19, 2017

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This report is an overview of activities of the Joint Venture and significant developments since the Management Board meeting on October 25, 2016.

A. News of Note from the Joint Venture

1. Joint Venture Management Board Meeting and site visit, Tuesday, January 31, 2017 at Oro Loma Sanitary District. Management Board meeting from 10:30 am - 1:30 pm* followed by tour of the Oro Loma Horizontal Levee.

**Please note the new starting and ending time that we are testing as a way to help Management Board members avoid afternoon traffic.*

Please join us on January 31st for our Management Board meeting at Oro Loma Sanitary District followed by a tour of the horizontal levee project. This meeting will focus on SFBJV business, addressing the following items:

- Our four working committees will report on their current work after an annual summary and 2017 committee work priorities presented at the October 25, 2016 meeting.
- We will briefly review accomplishments in 2016 and then turn our attention to the proposed 2017 work plan [Attachment C].
- The work plan is being accompanied by a proposed budget for 2017. We will review FY16 expenses and discuss the proposed FY17 budget [Attachments E, F].
- Progress has been made on the Implementation Plan revision. We will bring you up to date on progress and next steps at the Management Board meeting.

We will adjourn at 1:30 for a tour of the horizontal levee project that will last until about 2:15. This project is the first of its kind in SF Bay.

2. Background for Discussion, January 31 Management Board Meeting [Attachments]

The following information provides a summary for the business agenda items to be discussed at the upcoming meeting

• SFBJV 2017 Work Plan – Attachment C

A summary of accomplishments in 2016 and recommendations for 2017 was presented at the October 25, 2016 meeting. The ensuing discussion led to a request that additional accomplishments be presented and that the work plan format be more explanatory. SFBJV staff have taken steps to accommodate the requests, showing the SFBJV working committee primarily responsible for implementation of the goals

and adding a column to track accomplishments toward the plan.

The format follows the SFBJV 5-year strategic plan goals and objectives that were adopted in early 2012. We are at the end of the life cycle of that plan, but since we are in the process of revising our Implementation Plan, we elected to maintain the previous format. In the coming months we will consider a new options so that future work plans correspond with the revised Implementation Plan.

Please review the plan in advance. During the Management Board discussions, working committee chairs will only highlight recommendations for 2017 that differ from the 2016 work plan and were not discussed during the work plan review at the October 25, 2016 Management Board meeting. The goal is to adopt this plan with any changes during the Management Board meeting.

• **FY17 SFBJV Operating Budget – Attachments E, F**

The SFBJV closed our fiscal year 2016 on September 30. Subsequent to our October meeting, we have received our budget reconciliation report from Point Blue our fiscal agent. We have since calculated the expenditures with each category for the attached FY16 budget report. This is provided for your reference so that you can see how funding was expended this fiscal year. Our accounts match those of our fiscal agent, Point Blue. Note that we ended the fiscal year with a surplus, which will be explained at the Management Board meeting.

Our operating funds for FY17 include the surplus and revenue from our latest contract between the Fish and Wildlife Service and Point Blue, our FY16 allocation of \$382,086. While we recently closed two program contracts, we also have two new ones with SFEP and ABAG - \$19,200 for Healthy Watersheds, Resilient Baylands and \$4,500 for Upland Transition Zone planning, both from EPA funds. Both projects address SFBJV science or project implementation priorities and are in our 2017 work plan.

Because of cost savings and additional contracts from SFBJV partners, the SFBJV is in good shape this fiscal year. The proposed budget items tie directly to the 2017 work plan. We will review these with you at the meeting with the intent of adopting the 2017 operating budget.

• **Implementation Plan Revision – Explained below in number 3.**

3. SFBJV Implementation Plan Revision Update [Attachments G and H]

There has been a lot of Implementation planning activity since our October meeting. Sandra Scoggin is leading the plan revision effort as Project Manager and has contracted a Project Management Assistant, Brenna Mahoney, to help with many of the details. Some of you will remember Brenna from a similar role she played with the Bayland Goals Science Update. Other staff and some partners have been tasked with specific elements of the content production. Our Implementation Plan writer, John Hart, has been busily producing the introductory chapter to the Implementation Plan and setting the stage for other sections to follow.

At our meeting on January 31 we will be discussing and, hopefully adopting, a Project Charter for the revision. The [Project Charter](#) gets us all on the same page and links to all relevant project pieces. It is the core document that will allow us to move forward. Anne and Jeff, Co-Chairs of the Implementation Plan Team have already reviewed, signed off and are recommending adoption of the Charter by the Management Board.

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A basic plan for approaching content has been developed and another area of focus on January 31 will be to gather your input and ideas regarding the composition of our Work Teams. You will see your names as well as names of some of your staff on these DRAFT lists. You may also see some gaps that we are looking for ideas on how to fill. We are looking for suggestions and volunteers.

4. Measure AA Update and Timing

The SFBJV staff has been receiving numerous inquiries about “what’s next” with Measure AA. The Coordinator Report in the October 31 Management Board packet provided an extensive overview of the process between now and release of funding. The following summary reflects actions taken by the Restoration Authority (Authority) during this last quarter.

- The Authority, ABAG, and the Coastal Conservancy approved a joint powers agreement whereby the Conservancy will operate the program and be compensated for operational costs, not to exceed 5%.
- The Authority approved a timeline for implementation through January 2018 at their meeting on November 30. The contents of the plan can be found at [here](#).
- At the November 30 meeting the Authority adopted a resolution to require applicants for Measure AA funding to use Project Labor Agreements (PLA) for all construction of restoration projects costing more than \$500,000. There was a lot of support from labor groups in favor of PLA’s, while some SFBJV project managers expressed concerns about the additional legal and financial burden. The PLA resolution can be found at [here](#).
- Advisory Committee – All members of the initial Advisory Committee were asked to resign so as to reconstruct an Advisory Committee that will focus on implementation rather than passing Measure AA. A new Advisory Committee has been formed, and applicants were notified this week whether they will be part of the new Advisory Committee. More than 150 applications were received by the deadline of December 15. The Advisory Committee will convene several times over the next few months to provide input into guidelines for project selection, etc.

5. SFBJV Project Data Base in EcoAtlas

SFBJV Projects are now viewable in [EcoAtlas](#) and editable through [Project Tracker](#). Management Board input is welcome any time to identify and prioritize key reports and functions that would be useful. Contact Sandra to discuss your interests or needs. With the new system now online, fully functional, and populated, it is now time for a thorough update of all projects. The JV has just contracted Liz Duffy to complete this round of updates and to manage continued improvements to the system over the next few months.

6. Flood Control 2.0 Products Now Available

The SFBJV, along with our program partners SFEP, SFEI, BCDC, EPA, and 3 flood control districts have completed the ambitious 4-year Flood Control 2.0 project. The team produced a number of new tools to provide scientific information and guidance to restoration practitioners, flood control agencies, local municipalities, and others who may consider addressing flood control issues through channel redesign that more closely mimics natural processes.

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On November 10, the SFBJV and project team hosted a workshop for over 45 participants to discuss the lessons learned and share the regulatory guidance document. Over the next few months the team will be promoting the tools with various audiences. In addition to the project visions for Lower Walnut Creek,

Novato Creek, and San Francisquito Creek, the toolbox includes historic and present channel analyses for the 3 projects and all of the streams draining into SF Bay, regulatory analyses and a guidance document to help project applicants clear regulatory hurdles, economic analyses that illustrate the costs and benefits for such projects, the SediMatch web tool that can match sediment suppliers with project needs, and podcasts featuring the projects and products of Flood Control 2.0.

7. 6th International Sea Duck Conference (ISDC) - Feb 6-11, 2017

The SFBJV is helping to sponsor and host this conference to be held at the Tiburon Lodge. The theme of [this year's ISDC](#) is "From Bay to Boreal: Challenges of Full Annual Cycle Management of Sea Ducks".

The conference will include plenary talks by leading experts as well as wide-ranging topics from the effects of climate change, harvest management, migration ecology, population modeling, productivity, and wintering ground challenges. SFBJV Outreach Coordinator, Caroline Warner, has been assisting the event coordinator to plan tours and special events and will share an update about these at the Management Board meeting. There is still space to attend and opportunities for sponsorship. We encourage our partners to attend and learn about the sea ducks that make the SFBJV region their winter home as well as the status and biology of sea ducks across the planet.

8. National Joint Venture Coordinators' Meeting

Each year joint venture coordinators from the US and Canada convene to discuss our mutual programs and issues and to learn from each other. The SFBJV hosted this annual meeting the week of November 14 in Napa. Topics of discussion included the future of joint ventures under the new federal administration, joint venture relationships with NRCS, federal bird conservation plan science teams integration, and human dimensions.

US Fish and Wildlife Service administration transition team members provided information that they could share on the transition process as the joint ventures discussed strategies and messages for the next 4 years. The SFBJV does not have the capacity to regularly participate in the national science teams for the bird conservation plans; so that discussion was more relevant to those who do. NRCS is a strong partner in many joint ventures, particularly rural JV's that consist of mostly private lands. There's an ongoing dialog with NRCS around funding for field positions within several JV's. The SFBJV shared our unique situation where NRCS is helping secure easements and title transfers for some of our priority wetland areas. As joint ventures look to the future, some joint ventures are acknowledging that it will be necessary to integrate social science with science and habitat delivery. The SFBJV has been viewed by our colleagues as a leader in the human dimensions arena, and we were able to share our work on Measure AA and other strategic efforts.

The major benefit of hosting a meeting such as this is the opportunity to share SFBJV programs and projects, and our unique geography. The other JV coordinators learned a lot from us at both the meetings and on the field trip and enjoyed their time spent in our region. (See Outreach Committee report for a description the field trip.)

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9. EPA's Regional Monitoring Workshop and SFBJV Monitoring Needs

The completion of the 2016 Comprehensive Conservation Management Plan (CCMP) by the SF Estuary Partnership identifies the need for more coordinated monitoring, both for compliance and effectiveness, as we all implement the Baylands Goals Update for Climate Change and accelerate restoration.

Monitoring for effectiveness continues to be a high priority of the SFBJV, and the JV is listed as a lead in the CCMP, along with state and federal regulatory agencies. In this past quarter there has been a lot of activity surrounding this particular CCMP recommendation.

On January 5, EPA hosted an interagency workshop by invitation to initiate discussions among agencies and restoration practitioners with the goal of developing a regional monitoring program. As the workshop was being developed, the SFBJV was invited onto the planning team, and we nominated a number of our restoration partners as workshop participants.

The focus of the workshop was to discuss elements that would contribute to a regional monitoring program for regulatory compliance. The SFBJV shared information about existing monitoring plans and indicators that had previously been developed by the JV through workshops with our partners. This information was summarized in the general session presentation by Josh Collins. John Bourgeois of the South Bay Salt Pond Program provided a presentation from the perspective of a regulated project manager. Real-life issues illustrated how most compliance monitoring doesn't lead to answering project management questions for adaptive management. Other SFBJV project managers contributed similar perspectives in the afternoon break-out sessions.

SFBJV Coordinator, Beth Huning, facilitated the tidal wetlands afternoon breakout session that focused on management questions and monitoring needs of tidal marsh adaptive management. The group identified management questions that would meet regulatory agency needs for decision-making and evaluating the effectiveness of restoration actions. The workshop meeting notes have yet to be distributed and will be shared when they are available.

This workshop, which included continual references to Measure AA funding, reinforced the needs of SFBJV project and land managers to answer their own management questions, those identified by the SFBJV Science Steering Committee - tracking net landscape change and species response to restoration – as well as address regulatory compliance. Such a monitoring program has been a priority for the SFBJV for a number of years, but needed program development funding has been lacking.

Since funding is not available to do a full plan, the fallback for the SFBJV is a monitoring framework to provide guidance – what needs monitoring, where, and how often. This will not only help our land management and project partners in their resource allocation, it will enable the JV to offer regulatory agencies a structured framework that can contribute to a regional monitoring program and, hopefully, help them refine their monitoring requirements and not drive up project monitoring costs for project applicants. As we revise the SFBJV Implementation Plan, each section will have assessment recommendations. These sections of the plan can more easily be addressed with a guiding framework.

10. SFBJV Letters of Endorsement

The SFBJV sent the following letters since the October 25, 2016 Management Board meeting, available to Management Board members upon request:

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- *November 7, 2016, 2016* - Letter to Congressman Mike Honda expressing appreciation for the Certificate of Recognition to acknowledge the Joint Venture's 20-year anniversary on October 25.
- *November 7, 2016, 2016* - Letter to Congressman Jared Huffman expressing appreciation for the Certificate of Recognition to acknowledge the Joint Venture's 20-year anniversary on October

25.

- *November 29, 2016* - Letter to Dean Bailey, College of Science and Mathematics at California Polytechnic State University, acknowledging the resource values of the Central Coast of California and the need for conservation partnerships, such as a joint venture. The university has been considering partial funding for collaborative and coordinated science, policy, management, restoration, education, and protection to ensure the long-term ecological and economic health of the Central Coast region.

B. Joint Venture Working Committee Summaries

The following summarizes activities of the SFBJV working committees since the October 25, 2016 Management Board meeting.

1. Conservation Delivery Committee-Marc Holmes, Chair

The Conservation Delivery (CD) Committee met on November 10, 2016. This is a brief listing of topics discussed at the meeting, focusing on major topics not described elsewhere in this report. For more information see “News of Note” above and the full meeting notes posted on our [website](#).

November 10, 2016, 10:00 a.m.-1:00 p.m., SFEI, 4911 Central Ave, Richmond, CA

In attendance: *Marc Holmes, Chair (Chair, The Bay Institute), Donna Ball (Save the Bay, via phone), Chris Barton (East Bay Regional Park District), Warner Chabot (SFEI), Aimee Good (SFBay National Estuarine Research Reserve), Heidi Nutters (San Francisco Estuary Partnership), Paul Curfman (WRA), Helen Dickson (The Watershed Project), Arthur Feinstein (Citizen’s Committee to Complete the Refuge), Brian Fulfrost (Fulfrost Consulting, via phone), Colin Grant (USFWS - Tidal Marsh Recovery Program), Avra Heller (State Coastal Conservancy), Jenna Judge (SFBay NERR), Rachel Kamman (Kamman Hydrology), Leslie Koenig (Alameda County RCD), Marilyn Latta (State Coastal Conservancy), Greg Martinelli (California Department of Fish and Wildlife), Julian Meisler (Sonoma Land Trust, via phone), Veronica Pearson (Marin Co. Parks and Recreation), Isaac Pearlman (Bay Conservation and Development Commission), Barbara Salzman (Marin Audubon), Stuart Siegel (SFBay NERR), Renee Spenst (Ducks Unlimited), Rachel Tertes (US Fish and Wildlife Service), David Thomson (San Francisco Bay Bird Observatory), Mike Vasey (SFBay NERR), Yiwei Wang (San Francisco Bay Bird Observatory), Natalie Washburn (Ducks Unlimited), Bruce Wolfe (SFB Regional Water Quality Control Board), Julian Wood (Point Blue, SFBay Program).*

JV Staff: *Beth Huning, Sandra Scoggin, Caroline Warner*

In addition to project and program updates from partners and from the JV, the proposed annual work plan was reviewed, highlighting our project data tracking and its uses, particularly for decision makers. We were joined by Caroline Warner, SFBJV Outreach Coordinator, and Aimee Good, who runs the training program at the SF Bay NERR. They led the committee through an interactive survey to gather input on training needs so that the NERR can plan workshops that are most useful to SFBJV partners. The committee meeting also included updates on the “Wetland Restoration is Working” video series, the Implementation Plan Revision, an update on the developing Regional Monitoring Framework, Tidal Marsh Recovery Plan implementation, and Brian Fulfrost’s recently completed work to map South Bay mudflats.

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2. Science Steering Committee – Renee Spenst, Chair

Since the Science Steering Committee (SSC) meets three times per year (not quarterly), there was no SSC meeting this quarter. However, SSC members are continuing to focus on moving priority actions forward.

- **Net Landscape Change** - With Laura Valoppi's departure, the SSC Upland Transition Zone (UTZ) working group was in need of a new Chair. Cristina Grosso has agreed to fill that role, with assistance from Brian Fulfroost. It is a logical role for her to assume as the Chair of the "parent" SSC Net Landscape Change committee that the UTZ subgroup falls under. Sandra continues to engage and liaison with the CCMP/SFEP efforts to develop coordinated mapping methodology for upland transition zones. This effort is distinct, but integrated with the SSC efforts. Sandra will facilitate the third meeting of the CCMP group in February 2017 that will focus on the integration of the two efforts.

- **Regional Monitoring** – Efforts towards creating a Regional Monitoring Framework continue. Stuart Siegel provided an update at the November 9 CD meeting (see full meeting notes linked in the CD report), and JV staff and partners participated in the January 5 Regional Monitoring Workshop, hosted by EPA (See News of Note #9 above.)

3. Public Outreach – Melissa Pitkin (PRBO Conservation Science), Chair Report Prepared by Caroline Warner, SFBJV Outreach Coordinator

In addition to ongoing outreach activities which include website content management and keeping current on events, jobs, resources, news, funding as well as project and partner features; newsletter compilation, writing, and distribution; and social media posts, highlights of SFBJV Public Outreach for the final quarter of the 2016 calendar year include:

- **North Bay wetlands tour with Joint Venture Coordinators** - The National Joint Venture Coordinators meeting was held in Napa in November. We organized and hosted a North Bay projects tour on the final day of the meeting with stops at the Napa Plant Site, Cullinan Ranch, Infineon Raceway for an overview of the region, Viansa Winery, and Sears Point Wetlands. We thank our partners at Ducks Unlimited and the Sonoma Land Trust for showing our colleagues the interesting restoration taking place in the North Bay. The highlight for our guests was getting to board the new offloader in Dutchman's Slough at Cullinan and witness how dredge material from Richmond Harbor is being used to build up wetlands at the site.

- **Video Shorts, #WetlandRestorationIsWorking** – These 90 second (or less) videos illustrate how and where wetland restoration within our SFBJV partnership is working. On January 11th, we posted our second in this original 3 part series. This latest video covers the region between the Petaluma and Napa rivers along San Pablo Bay. If you haven't already seen it, you can view it on our [website](#), [Vimeo](#) and/or [YouTube](#).

The key to the success of this program will be its wide distribution. We encourage you and your organizations to embed these videos on your websites and share them multiple times on social media. We also offer a publishing kit on the website with images and post suggestions. You can find that [here](#). According to Facebook stats, a week after release we have had over 2.3k views with 27 shares. And we know who has shared it!

The third and final in this series will be on Redwood Creek, due for release in early February. We are looking to partner with you and continue the series in 2017.

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- **Preparations and planning Human Dimensions (HD) in our Implementation Plan Revision - [Human Dimensions](#)** explores the human side of natural resource management issues, problems and solutions. It was not readily identified as a driver when our original Implementation plan was written; however in our urban setting, the SFBJV has recognized the need for utilizing HD to accomplish our goals. While it has some overlap with outreach and communications, there are more questions than

answers regarding how, where and to what extent we will incorporate it in our Implementation Plan revision. Caroline has been reaching out to experts in the field as well as the Central Valley Joint Venture who is still in the process of revising their plan and hired an outside consultant to write extensively on the topic. She and Sandra will provide some recommendations to the IP team at their next meeting.

- **2017 Fact Sheet** - Our 2017 fact sheet is under development and will be available by mid-February for partners who are visiting Washington DC this year. The front will remain similar to the [2016 version](#) and we will be swapping out the sample projects on back to feature those that have achieved milestones in the past year – Cullinan Ranch, Eden Landing Phase 1, and Alameda County’s stock pond projects. We particularly wanted to highlight the stock pond work because it occurs on private land. Sandra has been working on updating our active wetland habitat projects map along with the accompanying table and Beth has pulled together our funding request letter with the help of the Government Affairs Committee.

4. Government Affairs Committee – Arthur Feinstein, Chair

The Government Affairs Committee held its annual meeting on November 29 to develop our agenda and work plan for the year. The results of the discussion are included in the [draft 2017 SFBJV work plan](#). Following are the highlights that were discussed:

- **Federal Priorities for 2017** - There is a lot of uncertainty with the new congress and administration about continued appropriations for the JV, our federal agency partners, and our habitat projects. The Committee recommendation is to capitalize on our ties to the hunting community, soft-peddle the climate change message, and continue to seek appropriations and an authorization for SF Bay restoration. In addition to our annual treks to DC, we will focus on educating our new senator and congressman.
- **Joint Venture DC Fly-In scheduled for week of February 27, 2017** – The national Joint Venture Fly-In week is an opportunity for Joint Ventures to meet with agency staff and congressional representatives. The Association of Joint Venture Management Boards will be holding its meeting on the morning of Tuesday, February 28. SFBJV members are invited to join us that week in DC. There is a block of hotel rooms reserved for the Joint Ventures. Please contact Beth for reservation information if you are planning to be in DC the week of February 27 and want to be part of the Joint Venture meetings. In the meantime, we will distribute information and coordinate our messaging and pertinent information with our partners who will be going to DC at other times.
- **State Priorities for 2017** - A new water bond is being developed. Once signatures have been gathered, the organizing group will determine whether to go through the legislature or straight to the ballot in 2018. The group is reaching out to the environmental community now. SFBJV partners will continue to track the parks bond and keep the JV apprised of needed action. Audubon and other partners are looking into legislation that would permanently fund the California Department of Fish and Wildlife.
- **Regional Priorities for 2017** - Several agency partners, including BCDC, are holding workshops for plan and policy amendments in light of climate change. The Government Affairs Committee views participation by JV partners as a high priority in 2017 and recommends that the JV develop a white paper that could help SFBJV participants agree upon common recommendations and messages to enable them to make consistent presentations and recommendations at such policy workshops and hearings. The white paper would compile and cross-walk the recommendations from the goals projects (BEHGU), plans (ex. Tidal Marsh Recovery Plan, JV Implementation Plan), decision-support tools. It would include a robust list of projects that can address climate change, and develop collective talking points from these summaries and recommendations. This is one of the top priorities in the 2017 work plan and will be discussed with the Management Board.
- **Measure AA Implementation and San Francisco Bay Restoration Authority** - Since the Advisory Committee is being reconstituted, Government Affairs Committee members discussed who would be applying. Work this year will focus on developing guidelines and project selection criteria.

C. Major Project Updates

News articles about recent achievements have been posted on the JV website and circulated with the JV news reports. Please refer to the prior Coordinator's Reports to review progress on major projects or visit ecoatlas.org.

• **Cullinan Ranch** - Thanks to a unique partnership between industry and conservationists, dredge material from the Richmond Harbor deepening project is now being transported to the 290-acre site at the eastern edge of the project near Guadalcanal Village. This site was set aside from the original 3 phases of restoration breached in 2015. This latest phase is designed to accelerate restoration by importing up to 2.8 million cubic yards of dredge material. The site has been permitted to receive dredge material, and some material was previously placed from a barge in Dutchman's Slough. But until late in 2016, the lack of material and an offloader limited the ability of the site to accept dredge material. Recently the dredger that received the contract for the Richmond Harbor deepening had the foresight to build his own offloader, which helped him secure the dredging contract. The offloader and specially designed pumps that were built in the Netherlands are now anchored adjacent to the site in Dutchman's Slough. Material is continually being brought in by scow, removed by the pump, then channeled into specific areas of the project site. It's anticipated that it could take up to 5 years to fill the site to marsh plain elevation.

• **Drake's Estero** - Another new coastal project is underway, the restoration of Drake's Estero. The National Park Service (NPS) has undertaken the cleanup and restoration of the 2,500 acre estero by removing 500 tons of aquaculture debris left by the Drake's Bay Oyster Company as part of the settlement with the company. The \$4 million clean-up includes removing 95 oyster racks, most of the plastic debris (approximately 5 miles) left on the estero floor, and pre and post project monitoring. The National Park Service Centennial Challenge Program has provided \$2 million, and the National Parks Foundation has been actively raising the matching \$2 million. Over the past couple of years the SFBJV helped NPS staff and the Point Reyes National Seashore Association develop a funding plan and has provided letters of support to our funding partners to help restore the estuary to its more natural state. NPS intends to complete the clean-up work in February to avoid the harbor seal pupping season.

D. Announcements

1. **6th International Sea Duck Conference** – The next sea duck conference will be held at the Tiburon Lodge February 6-12, 2017. Sign up now if you haven't already.
2. **The Springer Encyclopedia of Wetlands** – This world-wide encyclopedia of wetlands has recently been published. The article on San Francisco Bay can be found [here](#).

Attachment B

Attachments:

- A. Meeting notes from Management Board meeting October 25, 2016
- B. Coordinator's Report
- C. Draft 2017 SFBJV Work Plan
- D. SFBJV 2016 Habitat Accomplishments
- E. SFBJV FY16 Budget Report
- F. Draft FY17 SFBJV Operating Budget
- G. Implementation Plan Project Charter

H. Implementation Plan Work Teams Composition